Appendix U: Strategic Internationalization Priority Timeline²⁴

Kennesaw State University

Strategic Priority	Action Plan: 2004–2005	Action Plan: Next 3 to 5 Years
Capitalize on visible reputation as an international university and align resources with this core value.	 Host Global Ethics conference Presidential Lecture Series (given by consuls in the Atlanta area and ambassadors from Washington and New York) Raise the profile of Year of Country Study program Submit proposals to foundations and agencies for funding 	 Host annual conference Further connections with funding agencies Further connections with Atlanta Consular corps Host annual award ceremony to honor international service— determine name and funding of award
Bring together more authority/ structures under chief internationalization officer.	 Discuss and negotiate with appropriate offices to move international admissions and international student retention services to Institute for Global Initiatives (IGI) IGI begins issuance of initial I-20 IGI takes an active role in ensuring that online applications have full functionality abroad 	Continue to build up international admission and retention services
3. Develop area studies and strengthen regional centers.	 Give support to majors, minors, and certificates: African and African Diaspora Studies major, Asian Studies minor, and Peace Studies certificate Establish Center for African and African Diaspora Studies Support Center for Hispanic Studies Discuss with appropriate centers, departments, and colleges the need to harmonize separate programs and centers on Asia into one thorough-going center 	 Continue to support and strengthen regional centers Establish an Asian Studies Center Connect mission and activities of regional centers with mission and activities to promote diversity on campus
4. Develop and support strategic exchange partnerships with universities abroad.	 Follow up on existing contacts and interests from abroad and move to MOU stage in Mali, Greece, Philippines, Ethiopia, Kenya, and Malawi Review existing linkages and renew agreements as appropriate Continue to promote ownership of exchange relationships by specific colleges and departments Create a directory of exchange programs and opportunities 	Strengthen all existing linkages and seek additional linkages in regions/countries considered strategic to KSU curricular and co-curricular needs Work with colleges/ departments that have established successful exchanges to deepen these relationships by extending/opening up to other colleges/depts

5. Develop joint degree and training programs with partner institutions.	 Explore joint degree programs with China Evaluate the success of joint degree program currently being offered in the Coles College of Business Discuss with the Registrar's Office what we need to do to waive the residency requirements on our degree programs to allow for joint degree programs at the undergraduate levels Support the Executive MPA program with China 	Move joint degree program with Chinese institutions from drawing board to implementation Explore possibilities of joint degree program with other countries
6. Promote international learning through University Studies.	 Get involved in the Foundations of Excellence, American Democracy, and Learning Communities programs Get involved in planning to create University College; have a representative of IGI on the advisory board of the University College Get involved in the General Education program and help connect Global Learning Outcomes with the General Education Learning Outcomes 	Continue to serve on the advisory committee of University College Continue to support programs of the Department of Undergraduate and University Studies, and University College
7. Promote international learning throughout the curriculum.	 Develop list of internationalized courses and pathways for international learning within each major Offer workshops and incentives for faculty to internationalize courses Work more closely with CETL in organizing workshops on internationalization for new faculty Organize workshops and share best practices on teaching world history, world literature, etc., for part-time faculty 	 Expand the number of required upper-level courses within each major that are internationalized Continue to organize workshops on internationalizing the curriculum Develop an award for the most internationalized department
8. Develop greater incentives for faculty to be involved in international education.	 Recognize efforts of faculty involved in study abroad in hiring and in tenure and promotion Create campus award for faculty contributing the most to internationalizing their courses/the campus 	Better promote opportunities for faculty to participate in semester-long exchanges while continuing to receive full pay and benefits

Provide opportunities for meaningful international and U.S. student interaction in and outside classrooms.	 Develop list of available courses, programs, and services that bring international and U.S. students together in meaningful ways Disseminate this list among students, faculty, and staff Evaluate the effectiveness of courses, programs, and activities that bring international and U.S. students together Set formal/new goals for these courses and services 	 Continue to monitor the quality and effectiveness of interaction between international and U.S. students Organize symposium on international learning for students
10. Integrate study abroad into the curriculum.	 Develop a list of programs (graduate/ undergraduate majors, minors, certificates) that require study abroad in any shape or fashion Develop a list of programs that could benefit from study abroad or internships abroad and share this with appropriate departments Engage the faculty in the task of encouraging their students to consider study abroad to fulfill graduation requirement Engage faculty in discussion of what country or region they would like their students to study, and what theme they would like to see developed or emphasized in study abroad 	 Continue to engage faculty in discussions of improving the quality, effectiveness, and academic content of study abroad Establish new sites for study abroad to cater to the needs of specific programs Develop sources of funding for scholarships to support study abroad Increase study abroad participation to at least 3.5% of total enrollment Increase participation in semester and yearlong exchange programs