ACE COUNCIL OF FELLOWS NETWORKING WEEKEND EVENT 2022
Sustainable Leadership for Innovation and Change in Higher Education
March 4–5, 2022
Marriott Marquis San Diego Marina
AGENDA

FRIDAY, MARCH 4

6:30 a.m. – 5:30 p.m.  
**Campus Visit to CETYS, Ensenada**

This is a ticketed event. Interested Fellows must sign up and pay the appropriate fee as part of the registration process. Note: The event will take place from 6:30 a.m. to 4:00 p.m. for those going to Council of Fellows (CoF) meetings and 6:30 a.m. to 5:30 p.m. for those who do not need to go to the CoF meetings.

4:30 – 6:00 p.m.  
**Council of Fellows Committee Meetings**

- Finance and Development; Temecula 1, level 1
- Outreach and Engagement; Temecula 2, level 1
- Professional Development; Temecula 3, level 1

6:00 – 7:30 p.m.  
**Session I: The Search Process**

Rancho Santa Fe Room 1, 2, 3

An experienced search consultant, an executive coach, and a college president will provide insights into the search process. Moderated by a Fellow in the current class, the discussion will focus on how to address several key questions: Am I ready? Where can I be most effective? How can I interpret the position description? How do I tell my story? How do I address a “blip” in my career? What are some strategies for my c.v.? What’s in a good cover letter? What are my resources?

**Moderator:** Ruma Chopra, 2021–22 ACE Fellow and Professor of History, San Jose State University

**Presenters:**

- Kenya Ayers-Palmore, President, Tarrant County College Northeast Campus
- Chris Cavanaugh, President and Executive Coach, Pathseekers II, Inc.
- Virginia Horvath, Senior Consultant and Senior Executive Coach, Academic Search

SATURDAY, MARCH 5

Beginning on Saturday, March 5, all Council of Fellows Weekend participants are required to check in at the ACE Registration Desk and wear the ACE formal badge to attend all Annual Meeting events.

7:15 – 8:15 a.m.  
**Council of Fellows Executive Committee Meeting**

Miramar Room, South Tower level 3

8:30 – 10:00 a.m.  
**Council of Fellows Board Meeting**

Miramar Room, South Tower level 3

8:00 – 10:00 a.m.  
**Council of Fellows Weekend Network Event Registration Open**

9:00 a.m. – 4:00 p.m.  
**President and Provost Consultation Sessions**

Conference Rooms 1, 2, 3, and Palomar Room South Tower level 3

Fellows meet one-on-one with experienced college presidents, chancellors, and provosts to discuss confidential professional questions they may have. This is a ticketed item. Interested Fellows must sign up as part of the registration process.
10:00–10:15 a.m.  Welcome to the Council of Fellows Weekend Networking Event  
Marriott Ballroom 10, 11

10:30–11:45 a.m.  Session II: Leadership at the Intersection of Food Insecurity and Mental Health  
Marriott Ballroom 10, 11  
Higher education institutions across the nation are grappling with the issue of meeting students’ basic needs, which include access to stable housing, proper nutrition, and transport. These basic needs, if unmet, impact the social, emotional, and mental well-being of students. Even before the pandemic, leaders had to decide how to meet these challenges in order to foster student success, given these trends. How do we proactively and strategically help our students who are in need now? How do we prepare our institutions to handle these issues in the future? This panel will discuss the scope of these issues and how their intersection impacts student success, suggest some best practices for immediate impact, and provide insight into how institutions may develop long-term strategies and articulate a clear vision for the future.

Moderator: Hollie Chessman, Director of Research, ACE  
Panelists:  
Queena Hoang, Practitioner-Researcher, The Hope Center  
Marcus Hotaling, Director, Eppler-Wolff Counseling Center, and President, Association for University and College Counseling Center Directors (AUCCCD)  
Zainab Okolo, Strategy Officer, Lumina Foundation  
Nance Roy, Chief Clinical Officer, The Jed Foundation

Noon–1:00 p.m.  Luncheon Conversation: Diversity, Equity, Inclusion and Social Justice  
Marriott Ballroom 12, 13

1:15–2:30 p.m.  Session III: Reimagining Integrated Planning  
Marriott Ballroom 10, 11  
Planning in higher education often focuses on addressing academic, financial, and facilities challenges. However, these institutions are facing complex challenges that call for an integrated approach to planning, which encompasses any number of institutional priorities, including diversity, equity, and inclusion (DEI), socio-demographics, and workforce development, among others. A panel of higher education leaders will share their experience practicing integrated planning: what it is, along with its potential, design, implementation, accountability, and challenges.

Moderator: Peter Nwosu, Provost, Lehman College of The City University of New York  
Panelists:  
Bonita Brown, VP and Chief Strategy Officer, Northern Kentucky University  
James Harris, President, University of San Diego  
Shah Hasan, Executive Director, Strategic Initiatives, Hocking College  
Dale Nesbary, President, Muskegon Community College
2:45–4:00 p.m.  Session IV: Empowering Learners with Alternative Pathways to Credentialing
Marriott Ballroom 10, 11
The challenge is now! How do institutions innovate in course content and delivery to address issues of rising costs, declining enrollments, and increased demand for effective practices with programs that support learners? How do institutions balance the needs for traditional, full-time campus experiences with the growing expectations for flexible learning and integration with credit for prior learning (CPL)? This panel will examine lessons learned and insights from their institutional models and partnerships as they scale the future of learning to empower learners, unlock lifelong learning, and improve economic mobility.

Moderator: Michele Spires, Acting Executive Director, Learning Evaluations, ACE
Panelists:
Ritu Raju, Vice President of Academic Affairs, Tarrant County College Northeast Campus
Stephen Turner, Associate Professor of Computer Science, University of Michigan-Flint

4:00–4:30 p.m.  Closing Session and Looking Ahead
Marriott Ballroom 10, 11
Presenters:
Richard Helldobler, President, William Paterson University, and Chair, Council of Fellows Executive Board
Stephen Turner, Associate Professor, University of Michigan-Flint, and Chair, Council of Fellows Professional Development Committee

5:00–6:00 p.m.  Council of Fellows Networking Reception
Marriott Ballroom 10, 11

To support emerging leaders in higher education, visit acenet.edu/fellowsdonation or use the QR code below to make a donation to the ACE Fellows Program.
MONDAY, MARCH 7

10:15–11:30 a.m.  ACE Council of Fellows Annual Business Meeting
                  Pacific Ballroom 23, 24

2:00–3:00 p.m.   Diversity, Equity, Inclusion, and Social Justice in Higher Education–Best Practices from the Trenches

   A diverse panel will lead an engaging discussion on the role of higher education executive leadership in identifying, confronting, addressing, and advancing diversity, equity, inclusion, and social justice in the communities they serve and in the global society. Participants will not only broaden their perspectives, but also deepen their knowledge and increase their awareness of individual and institutional actions to cultivating and institutionalizing an inclusive and equity-minded campus environment that supports institutional vision, mission, strategic goals, and outcomes. In addition, participants will gain deeper insights into the role of executive leadership in leading change.

   Moderator: Lawrence Potter, Provost, University of District of Columbia

   Panelists:

   Kendrick Brown, Provost and Senior Vice President, Morehouse College

   Elizabeth Ortiz, Vice President for Institutional Diversity and Equity, DePaul University

   Fay Cobb Payton, Former Program Director, Computer and Information Science and Engineering (CISE) Directorate, National Science Foundation

6:30–7:30 p.m.   ACE Council of Fellows Reception
                  Marriott Grand Ballroom Terrace

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