

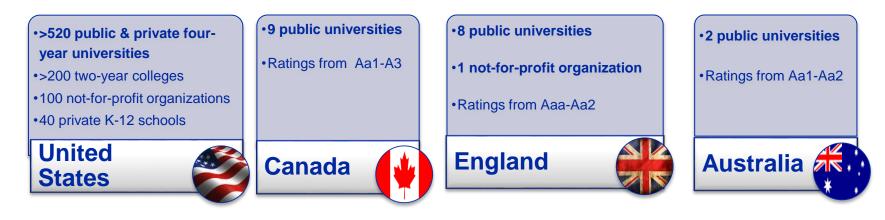


Outlook for US Higher Education Washington Higher Education Secretariat

March 2016

Moody's Rates Universities Around the World

- » 30 credit analysts bring sector and regional expertise to ratings
- » 800 rated organizations, including: universities, philanthropic foundations, social service providers, membership organizations, and cultural institutions
- » Over \$250 billion of rated debt











US Higher Education & Not-For-Profits Outlooks



Sector Outlooks Driven by Revenue Projections

Outlook Horizon: 12-18 months

Key Indicator: Modest real revenue growth in a low inflationary environment

US Higher Education Stable

 Increases in net tuition revenue and state funding with increased investment income and steady philanthropy

Not-for-Profits Stable

 Endowment spending to support operations with total cash and investments reaching a new peak

Community Colleges Stable

 Stabilizing net tuition revenue, and continued increases in state government funding and tax revenue

Independent Schools Stable

 Persistent demand, demonstrated pricing power, and sustained philanthropy





US Higher Education Outlook



US Higher Education Outlook is Stable

Outlook revised in July 2015 from negative

Negative

What could change outlook to negative?

» A move to below 3% annual revenue growth, our current sector adjusted inflationary measure

Stable

- » Aggregate operating revenue, a key indicator for our outlook, will grow at or above 3% over the next 12-18 months
- » All revenue streams expected to grow modestly
- » Ongoing expense discipline will contribute to steady operating performance
- » Reserves will remain stable, with continued strategic capital investment

Positive

What could change outlook to positive?

» Projected annual revenue growth above 5%



All Revenue Streams Expected to Grow, Albeit at Differing Rates

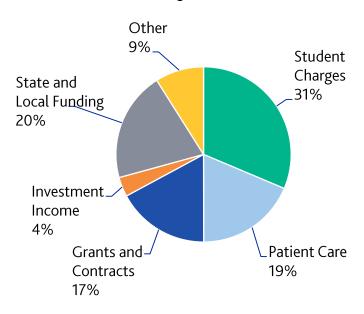
| | Expected Growth Over Next 12-18 Months |
|------------------|---|
| Student Charges | 2-3% |
| State Funding | 2-4% |
| Patient Care | 4-6% |
| Research | 2-4% |
| Endowment Income | 4-5% |
| Gifts | 3-4% |



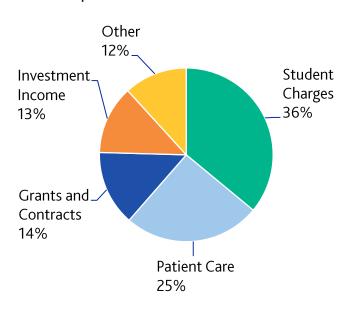
Sector-Wide Revenue is Diversified

Publics benefit from state support; privates have more investment income

Public Universities Derive an Aggregate 20% of Funding from their States



Private Universities Have a Higher Exposure to Investment Income





^{* %} of Operating Revenue in FY 2016 (projected)

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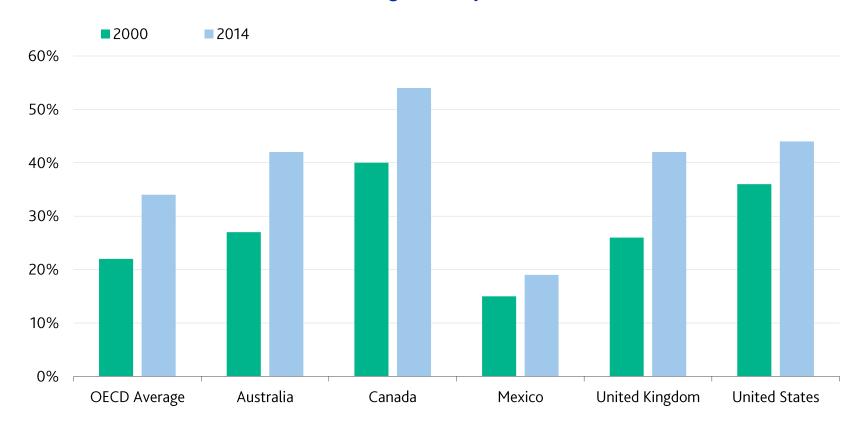


Student Charges



Global Demand for Higher Education is Expanding Rapidly

Percent of 25-64 Year Olds Attaining Tertiary Education



Source: OECD, Education at a Glance 2015



Influences on Willingness to Pay Tuition

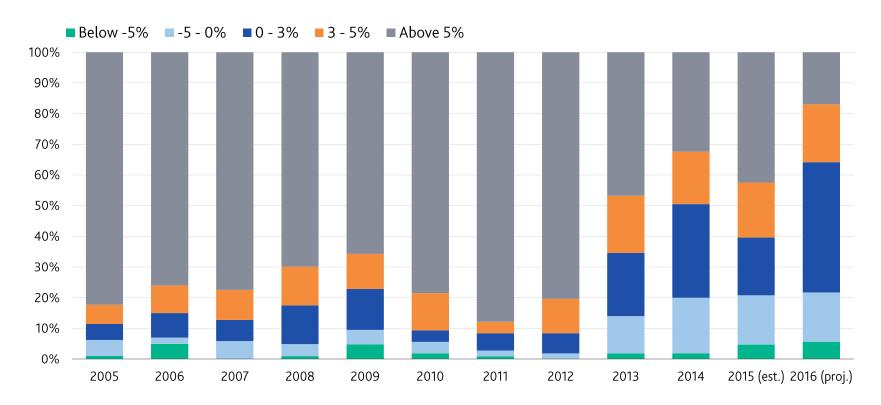
| | 1991 | 2002 | 2008 | 2012 | 2013 | 2014 | 2015* (F) |
|---|------|-------|--------|------|-------|-------|-----------|
| Change in Household Net Worth | 6.6% | -0.7% | -15.8% | 9.2% | 13.4% | 5.16% | 8.81% |
| Change in Median Sales Price of Existing Single-Family Homes | 5.4% | 7.6% | -9.2% | 6.5% | 11.4% | 5.79% | 6.49% |
| Unemployment Rate | 6.9% | 5.8% | 5.8% | 8.1% | 7.4% | 6.15% | 5.19% |

Sources: U.S. Board of Governors of the Federal Reserve System (FRB): Z.1 Flow of Funds, Moody's Analytics



More Public Universities Confront Constrained Net Tuition Revenue Growth

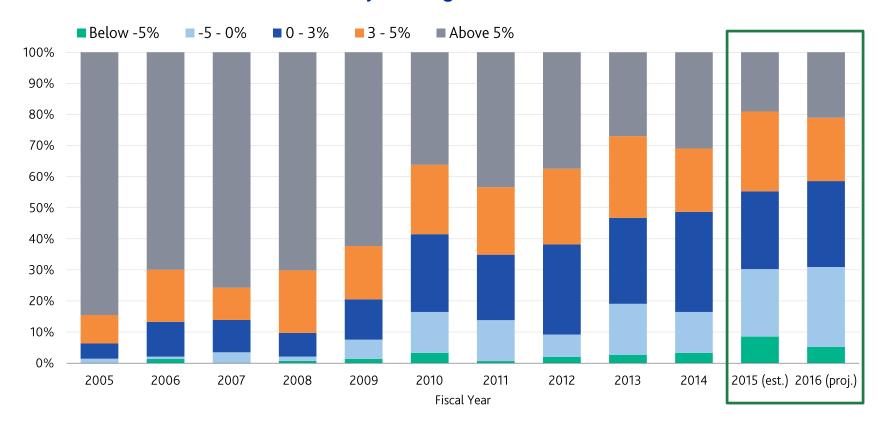
Percent of Public Universities by Change in Net Tuition Revenue





Low Net Tuition Revenue Growth is New Normal for Private Universities

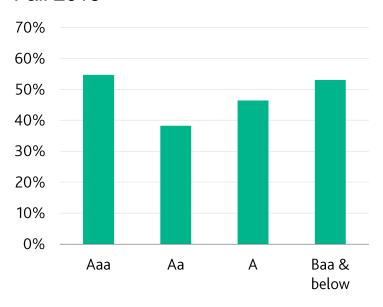
Percent of Private Universities by Change in Net Tuition Revenue



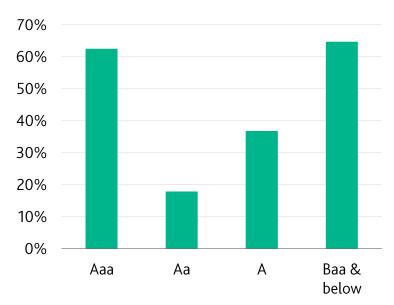


Forty-Four Percent of Private Universities Discount Tuition by More Than Half

Median First Year Discount Rate for Fall 2015



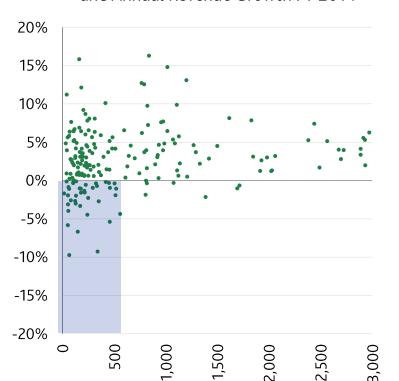
Universities with First Year Discount Rates Over 50%



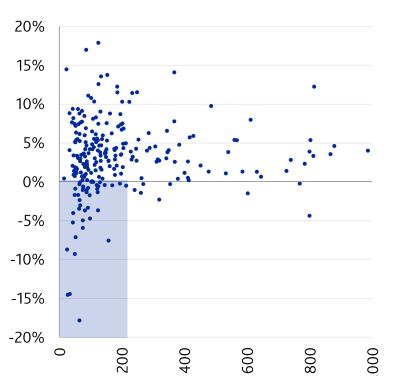


Smaller Regional Public Universities and Small Private Universities Have Weakest Revenue Growth

Public Universities Arrayed by Operating Revenue Size (\$ Millions) and Annual Revenue Growth FY 2014



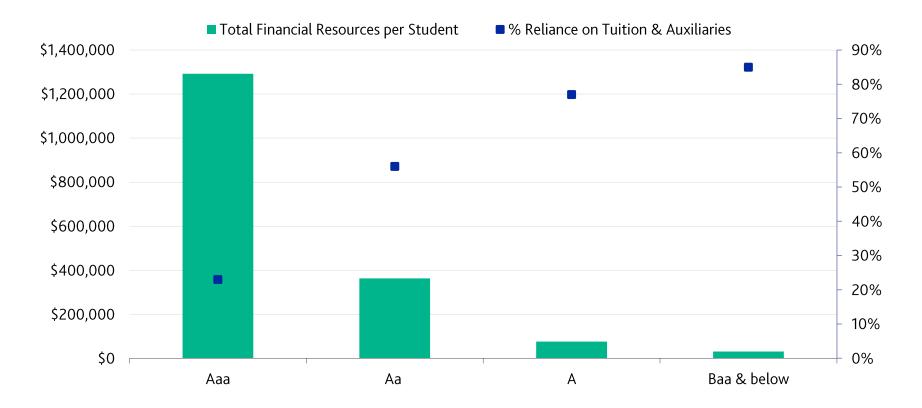
Private Universities Arrayed by Operating Revenue Size (\$ Millions) and Annual Revenue Growth FY 2014





Wealthier Universities Less Reliant on Net Tuition Revenue

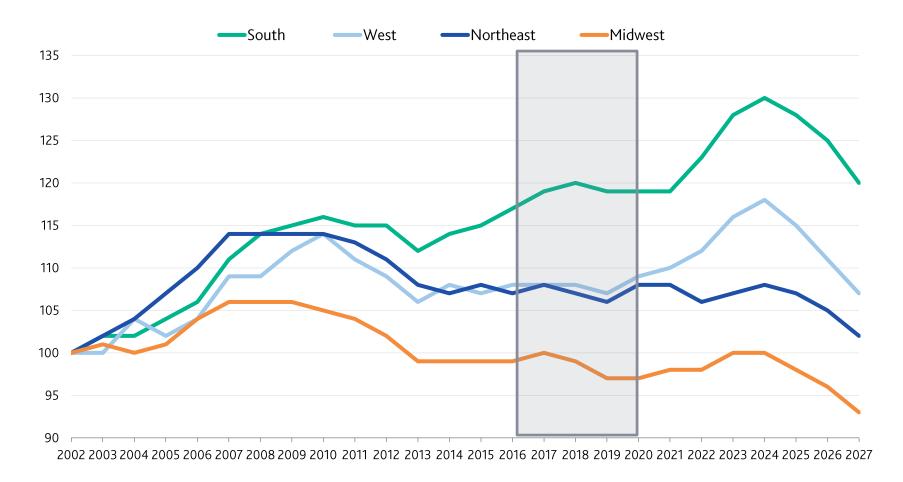
Fiscal Year 2014 Medians





Flat High School Graduates Over Next Several Years

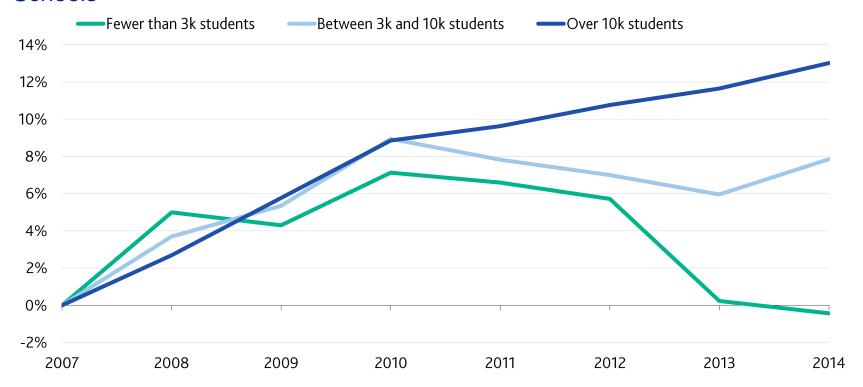
Projected High School Graduates (Base period: 2002 = 100)



Source: WICHE, Moody's Economy.com

Graduate Enrollment Growing for Large Universities, but Declining for Small Schools

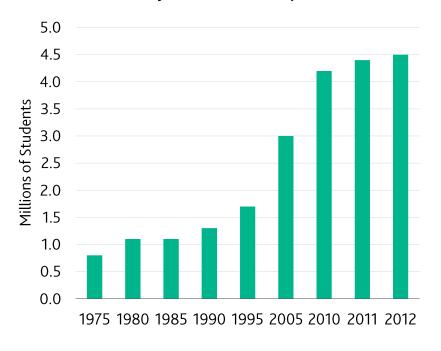
Graduate Enrollment Growing for Large Universities, but Declining for Small Schools



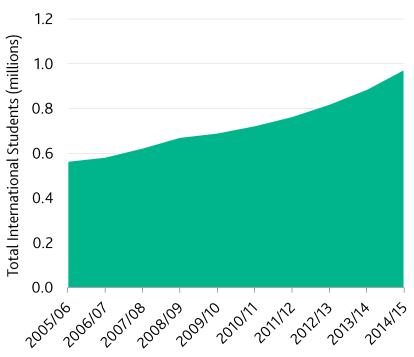


International Student Enrollment has Increased Dramatically in the US and Globally

Number of Students Enrolled Outside Their Country of Citizenship



Millions of International Students in the United States



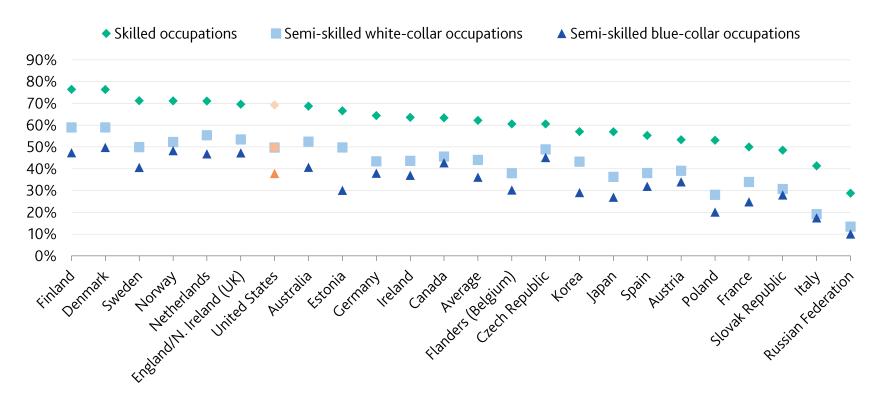
Source: OECD, Education at a Glance 2015

Source: Institute of International Education, Open Doors 2015 Report



High Numbers of Employees Globally Participate in Employer-Sponsored Education

Percentage of Employed 25-64 Year-Olds Participating in Employer-Sponsored Education, by Occupation, 2012

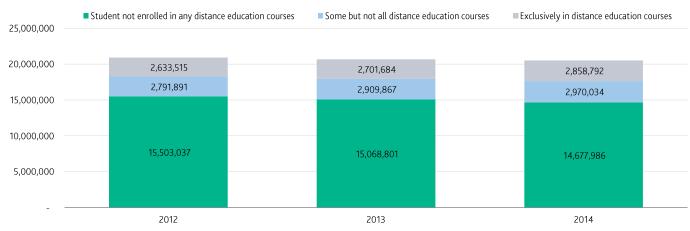


Sources: OECD, Education at a Glance 2015; Survey of Adult Skills and Adult Education Survey



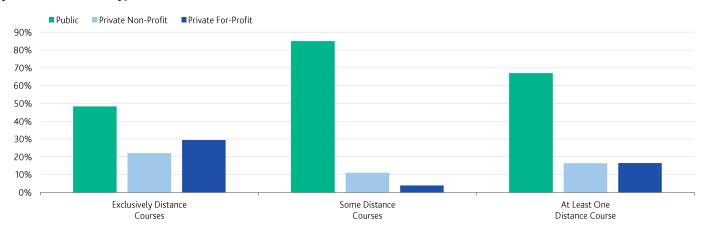
Online Education Augments Higher Education Enrollment

Online Enrollment Growth Increases While Total Enrollment Stagnates



Public Sector Provides Majority of Online Education

Market Share by Online Enrollment Type



Source: National Center for Education Statistics, Babson Survey Research Group - "Online Report Card Tracking Online Education in the United States"

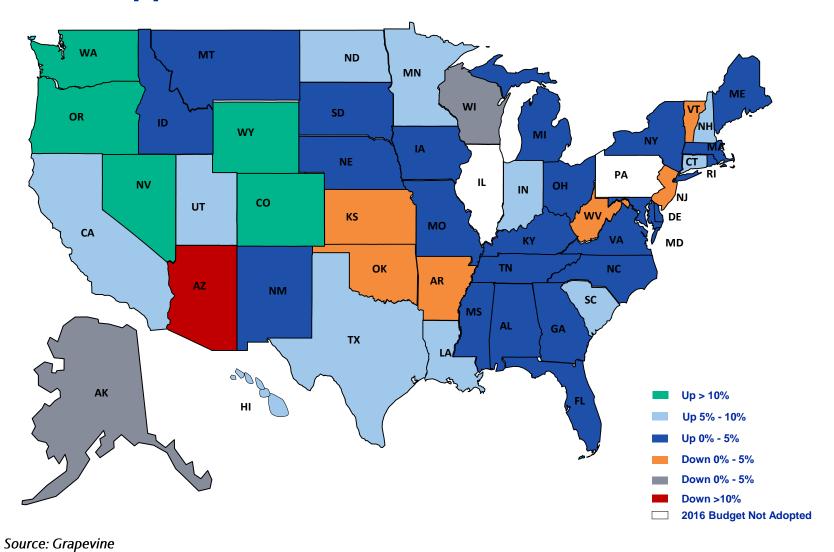




State Funding



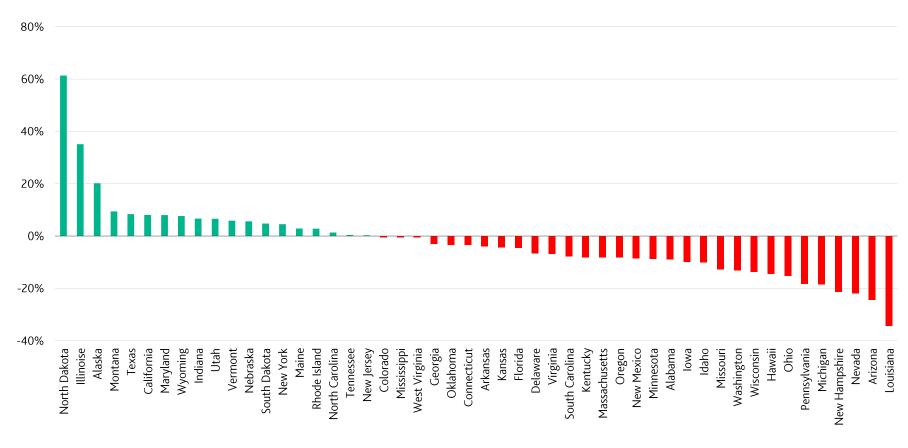
State Support on the Rise in FY 2016





Wide Disparity in Funding Levels from State To State

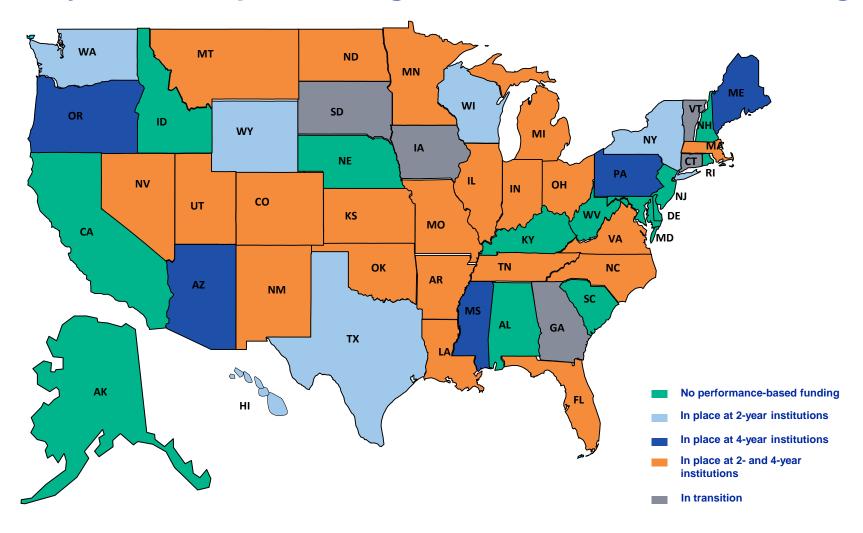
Funding Still Below Levels Five Years Ago % increase 2009-2014



Source: Illinois State University-Grapevine Data



Many States Implementing Performance-Based Funding



Source: National Conference of State Legislatures, July 2015





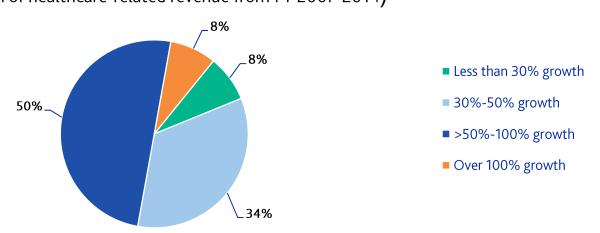
Patient Care Revenue



AMC Universities Benefit From Hospital Relationships

- » Financial transfers support medical schools' faculty recruitment, research, and capital investment
- » Enhance research competitiveness
- » Revenue diversifier
- » Not immune from challenges, universities will protect core

Healthcare Exposure Increases Rapidly at AMC Universities (Growth of healthcare-related revenue from FY 2007-2014)*



^{*}Estimated data for AMC universities with >20% patient care revenue exposure in FY 2007

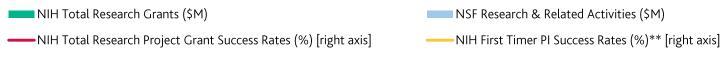




Research Revenue



Federal Research Grants Remain Flat With Moderate Lift in 2014 and 2015





Source: National Institutes of Health; National Science Foundation

*Excludes ARRA Supplemental Appropriation **R01-Equivalent



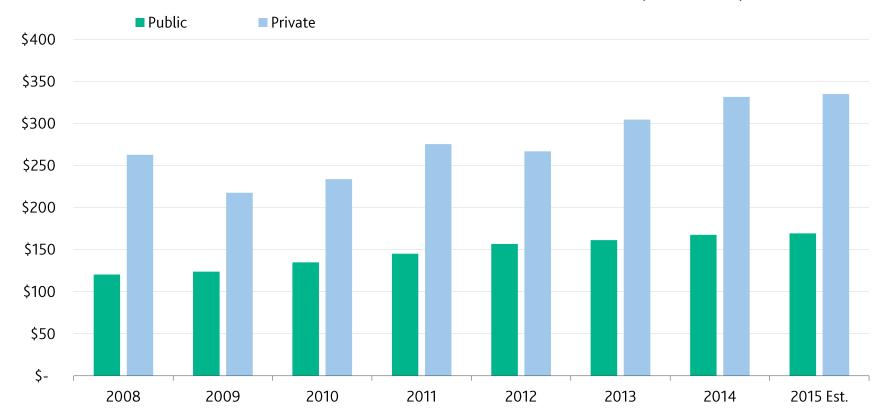


Endowment Income & Gifts



Cash and Investments are Well Above Pre-Recession Levels

Median Cash and Investments for Public and Private Universities (\$ Millions)

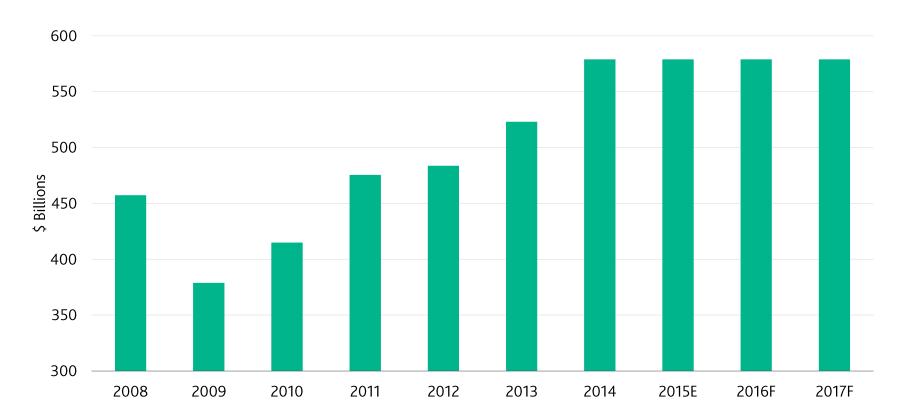




Reserves Will Remain Stable, With Continued Strategic Capital Investment

Recent Strong Balance Sheet Growth and Giving Offset Near-Term Market Volatility

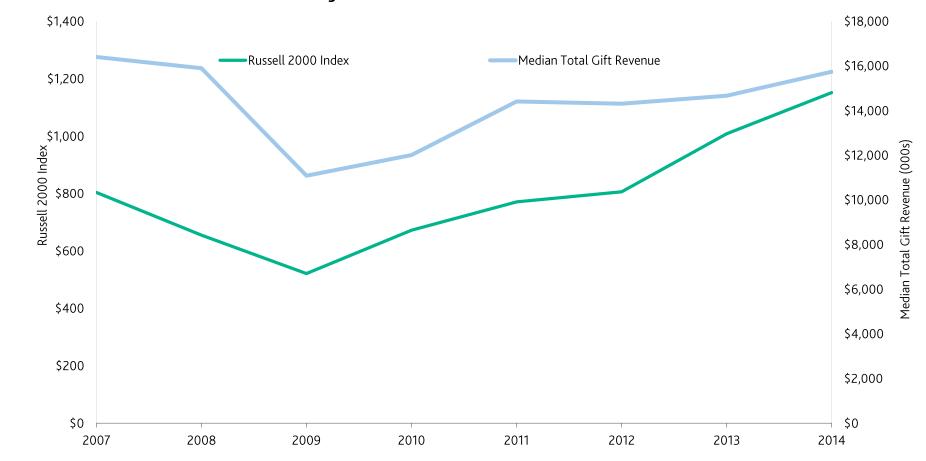
Total Aggregated Higher Education Sector Cash and Investments (\$ Billions), reported by Fiscal Year





Gifts Have Rebounded

Private University Median Total Gift Revenue vs. Russell 2000







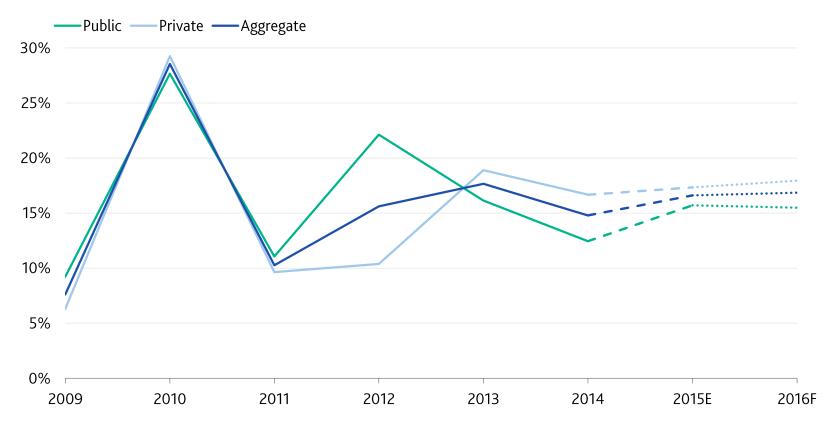
Expense Controls



Ongoing Expense Discipline Contributes to Operating Performance Stability

Between 15% and 20% of Universities will Need to Cut Costs to Maintain Operating Stability

Percentage of Universities Reducing Expenses over Prior Year



Source: Moody's Investors Service; Moody's Investors Service estimate



College Consolidations and Closures Are Credit Positive in an Increasingly Competitive Sector

Tuition Discounting Rates at Small Private Universities with Under \$100 Million in Operating Revenue





US Higher Education and Not-for-Profits Team

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